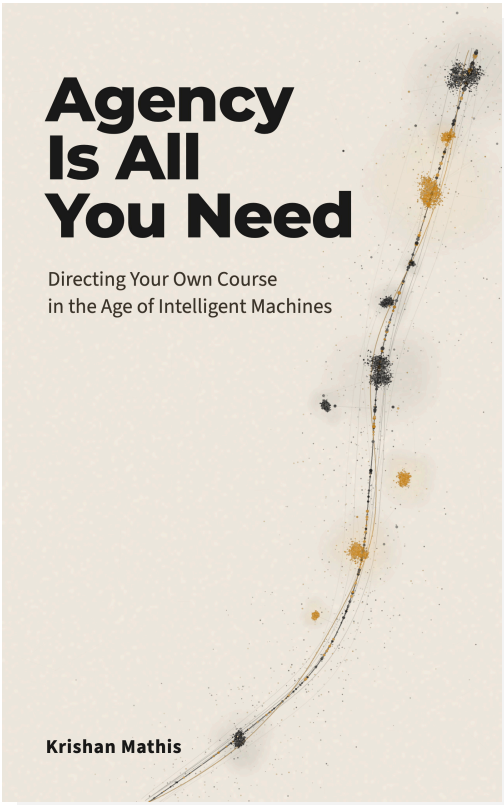


A book about the one capacity that decides the rest: steering your own course.

The structures that carried people through working life are being dismantled faster than they are replaced. What remains decisive is agency: the capacity to direct your own course, made of capacity, room to act, and will, and limited by the weakest of the three.

Following two people, an insurance professional whose ladder is being removed and an electrician whose credential sits in a queue, Krishan Mathis shows what steering your own course takes, and what it cannot replace.

What agency is

Agency is what you can actually do from where you stand: read what is changing, decide, and act on that decision. It matters because rights, money, health and luck become a life through it, and it is the only one of them you can build by practice.

Capacity
Can I keep functioning as conditions change?

Room to act
What space do I objectively have?

Will
Do I own my course?

You are limited by the weakest of the three. A book for individuals and small groups, not institutions.

What the book argues

Agency is the capacity to steer your own course, and it is built rather than inborn. It has three operational dimensions, capacity, room to act, and will, and you are limited by the weakest of them. Direction and identity frame all three. The title is a provocation with a defensible core: agency does not replace rights, money, health, or luck. It determines what you do with them, and it is the only one of these goods you can build by practice.

Capability without room is frustration. Room without will is drift. Will without capability is recklessness.

THE COMPANION

Instruments, not resolutions

Built from Chapter 12, *Your Navigation System*: a minimal set of instruments for starting to navigate your own course, written to be used rather than read. Not a course, not a program, not a challenge.

ONCE · 45 MIN	**Where Am I? The Honest Position Check.** Evidence, not self-image, on all three dimensions. It names the weakest one.
WEEKLY · 30 MIN	**The Weekly Review. Your Position Fix.** Three questions: What did I sense? What did I learn? What moved? The only instrument you build now.
WHEN YOU'RE READY	**The Other Five Instruments.** Learning log, runway dashboard, decision journal, network cadence, expedition review, each with the signal that says it is time.
BEHIND THE BOOK	**The fourteen key works**, one page each, and what philosophy, sociology, psychology, economics and computer science each mean by agency.

No completion percentage. No streaks. No fixed sequence beyond the first two steps.

The companion is being prepared as a website. It is announced, with the book, at tautai.net.

Krishan Mathis is the author of *The Tautai Principle* and *Education is Broken*. As a consultant and trainer he works with organizations in Germany and Europe, helping them stay capable of acting while their environment changes faster than their plans.

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